Michigan Department of Transportation 5100B (02/06)

CHECKLIST TO DESIGNATE AREAS OF EVALUATION FOR REQUESTS FOR PROPOSAL (RFP)

PROJECT MANAGER			JOB NUMBER (JN)	CONTROL SECTION (CS)
DESCRIPTION IF NO JN	I/CS			
MDOT PROJECT MANAGER: Check all items to be included in RFP. WHITE = REQUIRED GRAY SHADING = OPTIONAL			CONSULTANT: Provide only checked items below in proposal.	
Check the appropriate Tier in the box below				
TIER I (\$25,000-\$99,999)	TIER II (\$100,000- \$250,000)	TIER III (>\$250,000)		
			Understanding of Service	
			Innovations	
			Safety Program	
N/A			Organization Chart	
			Qualifications of Team	
			Past Performance	
Not required as part of official RFP	Not required as part of official RFP		Quality Assurance/Quality Co	ontrol
			Location of Service Personn (Only check for on-site ins	
N/A	N/A		Presentation	
N/A	N/A		Technical Proposal (if Preser	ntation is required)
3 pages including cover sheet (No Resumes)	7 pages	19 pages	Total maximum pages for RF nel resumes	P not including key person-

BUREAU OF HIGHWAYS REQUEST FOR PROPOSAL

for

QUALIFICATIONS BASED SELECTION FOR PREQUALIFIED SERVICES

The Michigan Department of Transportation (MDOT) is seeking professional services for the project contained in the attached scope of services.

If your firm is currently prequalified for this type of work and you are interested in providing services, please indicate your interest by submitting a Proposal. The Proposal must be submitted in accordance with the latest "Consultant Selection Guidelines for Service Contracts", available on the MDOT website.

For efficiency sake, we are asking that the Consultant firm provide three (3) paper copies of the Proposal to the MDOT project manager named in the attached scope of services.

These copies must be received by 11:00 a.m. on Friday, May 26, 2006. Fax and electronic copies are not acceptable.

In addition, provide one stapled copy to:

Regular Mail:

Secretary, Operations Contract Support Michigan Department of Transportation P.O. Box 30050 Lansing, MI 48909

OR

Overnight Mail:

Secretary, Operations Contract Support Michigan Department of Transportation 425 W. Ottawa Lansing, MI 48933

This copy is to be received within three working days after the due date and time specified above. Please do not deliver in person.

Any questions relative to the scope of services must be submitted by e-mail to the MDOT project manager. Any questions must be asked at least three working days prior to the due date and time specified above. All questions and their answers will be placed on the MDOT website as soon as possible after receipt of the questions. The names of Consultants submitting questions will not be disclosed.

For a cost plus fixed fee contract, the selected Consultant must have a cost accounting system

to support a cost plus fixed fee contract. This type of system has a job-order cost accounting system for the recording and accumulation of costs incurred under its contracts. Each project is assigned a job number so that costs may be segregated and accumulated in the Consultant's job-order accounting system.

The selection team will review the information submitted and will select the firm considered most qualified to perform the engineering services based on the proposals. The selected Consultant will be contacted to confirm capacity. Upon confirmation, that firm will be asked to prepare a priced proposal. Negotiations will be conducted with the firm selected.

The maximum allowable pages for the proposal are limited to the selected Tier shown on MDOT Form 5100B, which is posted with this RFP. Page limits apply to the entire proposal. The number of pages per section is the decision of the creator of the proposal. Include in proposal only those items that are checked by the MDOT project manager on form 5100B.

MDOT is an equal opportunity employer and MDOT DBE firms are encouraged to apply. The participating DBE firm, as currently certified by MDOT's Office of Equal Opportunity, shall be listed in the Proposal.

The scope of services is attached to this solicitation.

Michigan Department of Transportation

SCOPE OF SERVICES For CONSTRUCTION ENGINEERING SERVICES "AS-NEEDED"

LOCATION:

These projects will be at various locations throughout the Michigan Department of Transportation Metro Region, under the under the administrative responsibility of the Taylor TSC/Allen Park Field Office. Most projects will be located within Wayne County.

CONTROL SECTIONS: Area wide throughout the Metro Region

JOB NUMBERS: Programmed as needed. The projects that these services may be utilized on include, but are not limited to:

CS 82191 - JN 79672A, 79011A, 79012A, 79013A, 79157A

MDOT reserves the right to request services on other projects located in the Region/TSC area that are not listed above, under the conditions of this "As Needed scope of services.

DESCRIPTION OF WORK:

This Scope of Services is for use on projects under the construction administration responsibility of the Taylor TSC/Allen Park Field Office in the Metro Region. The specific projects to be worked on will be at the direction of the MDOT Project Engineer Manager (PEM). All invoices submitted by the Consultant will be detailed to show: **project control section**, **job number**, **dates**, **and hours for each employee on each project**.

The Consultant shall provide, to the satisfaction of the Department, as-needed Construction Engineering Services as generally described herein: project administration; inspection; staking; quality control testing and reporting; measurement, computation, and documentation of quantities; reporting and record keeping; and assist in close out of project documentation; for construction work to be performed by the Construction Contractor for a duration as determined by the PEM.

I Primary Prequalification Classifications:

Road Construction Engineering Bridge Construction Engineering

II Secondary Prequalification Classifications:

Aggregate Inspection and Testing Bituminous Construction Pavement Inspection Bituminous Plant Inspection and Testing Construction Staking Density Inspection and Testing Engineering Assistance
Portland Cement Concrete Inspection and Testing
Technical Assistance
Traffic & Safety Inspection

ANTICIPATED START & COMPLETION DATES:

Anticipated Start Date: July 2006

Anticipated Completion Date: July 2008

ESTIMATED CONSTRUCTION COSTS: \$60,000,000

DBE Requirement: 10%

MDOT Project Engineer Manager (PEM):

Brian M. Scharboneau, P.E. Delivery Engineer Allen Park Field Office 5851 Cortland Avenue Allen Park, MI 48101 Phone (313) 563-8770

CONSULTANT RESPONSIBILITIES:

The following requirements and/or clarifications are in addition to the Standard Construction Engineer service contracts:

- 1. Many of the projects are on expedited schedules and the Contractor will be expected to work six days per week. The Consultant must demonstrate they have the qualified personnel available to meet the project schedule for the duration of the project. All Consultant and sub-Consultant staff shall be shown and be listed by name and responsibility in the organization chart. This chart must clearly define the Consultant, sub-Consultant and the chain of command.
- 2. The Consultant will report directly to the Department's construction staff members at the Taylor TSC/Allen Park Field Office. The Department's construction staff will consist of the Delivery Engineer (PEM), an Assistant Delivery Engineer, and senior field inspectors (Construction Technicians 11 and 12).
- 3. The Consultant shall contact the PEM prior to beginning any work on this Project. Consultant personnel are required to attend any meetings (design, partnering, preconstruction, progress, utility, or post construction meetings) as determined by the PEM.
- 4. The Consultant is expected to provide the following staff:

Description

Estimated Full or Part Time Staff

Project Engineer One Assistant Engineer One

Entry Level/Seasonal Inspectors

Bridge Construction Inspectors

Road Construction Inspectors

Eight to Nine

Senior Construction InspectorTwoOffice TechnicianOneTraffic & Safety Inspector (Part Time)OneMaterial & Density TechnicianTwo

Surveyors (Part Time) Two to Three

The exact number of staff members (full or part time) will be coordinated with and determined by the PEM and will be expected to fluctuate as required by the uncertain construction workload in the Taylor TSC/Allen Park Field Office and the capabilities of the Consultant supplied staff. Consultant principals/officers will not be included in the budgeted hours and are considered overhead expense. The total hours for this solicitation will not exceed 55,000 total hours. The exact distribution of staff for these hours will be coordinated with and determined by the PEM.

The Consultant shall furnish all services and labor necessary to conduct and complete the as-needed Construction Engineering Services described herein. The Consultant shall also furnish materials, equipment, supplies, and incidentals necessary to perform the Services (other than those designated in writing to be furnished by the Department), and check and/or test the materials, equipment, supplies, and incidentals as necessary in carrying out this work. The Services shall be performed to the satisfaction of the Department consistent with applicable professional standards.

- A. The Consultant's principal contact with the Department shall be through the designated PEM.
- B. The Services described herein are financed with public funds. The Consultant shall comply with all applicable Federal and State laws, rules, and regulations.
- C. The Consultant shall perform field operations in accordance with MIOSHA regulations and accepted safety practices. The Consultant shall wear personal protection safety equipment in accordance with MDOT policy while on the project.
- D. The Consultant agrees to demonstrate knowledge of, and performance in compliance with, the standard construction practices of the Department; the Project construction contract, proposal, and plans; the Standard Specifications for Construction and applicable publications referenced within; the Michigan Construction Manual; the Density Control Handbook, the Materials Sampling Guide; the Materials Source Guide, the Materials Quality Assurance Procedures Manual; and all other references, guidelines, and procedures manuals needed to carry out the work described herein in an appropriate manner.
- E. The Consultant shall notify the PEM, in writing, prior to any personnel starting work and any changes from those specified in the Consultant's original approved proposal. Any personnel substitutions are subject to review and approval by the PEM.
- F. The Consultant's personnel may be requested to train Department staff in addition to their assigned duties.

AS-NEEDED CONSTRUCTION ENGINEERING SERVICES TO BE PERFORMED BY THE CONSULTANT:

A. Project Administration, the Consultant shall:

- 1. **Project Engineer:** Provide one full or part time Project Engineer (PE) for the Projects to assist the Department construction personnel, consistent with the Department's practice and in accordance with the Specifications, Plans, Proposal, the Michigan Construction Manual, the Materials Sampling Guide, and other applicable references, guidelines, and/or procedures manuals. Assign the PE as liaison between the Consultant and PEM. The primary objective of the PE will be to assist the PEM in administering the projects and managing the Consultant provided staff on all the projects. The secondary objective of the PE is to perform any other duties assigned by the PEM, which may include processing shop drawing reviews and investigating design questions which may arise during construction.
- 2. **Assistant Project Engineer**: Perform as the Assistant Project Engineer for the project consistent with the Department's practice and in accordance with the Specifications, Plans, Proposal, the Michigan Construction Manual, the Materials Sampling Guide, and other applicable references, guidelines, and/or procedures manuals. Assign the Assistant Project Engineer as liaison between the Consultant and Department designated Project Engineer Manager.
- 3. **Inspectors**: Provide full and part time inspectors for the Projects consistent with the Departments practice and in accordance with the Specifications, Plans, Proposal, the Michigan Construction Manual, the Materials Sampling Guide, and other applicable references, guidelines, and/or procedures manuals. The inspectors shall be technically qualified and experienced personnel to perform the Services required under the Agreement to avoid delay to the Construction Contractor.

Provide senior inspectors to assist the Department personnel in inspecting the work, managing the Consultant inspectors, and assisting the OfficeTechnician and PEM to complete all documentation and final close out procedures of all projects.

4. **OfficeTechnician:** The Consultant shall provide one (1) full time OfficeTechnician to assist the Department personnel in all aspects of Field Manager on projects assigned by the PEM.

For the office technical support, the Office Technician will be knowledgeable about all aspects of the FieldManager system and procedures regarding project record documentation and assist the PEM in developing contract modifications and finalizing the projects. The Consultant is to provide inspectors with all computer equipment necessary to run the most current Fieldbook system and provide necessary reports to the office technician. The Consultant is to provide project information and status reports to the PEM upon request.

- 5. **Traffic & Safety Inspector:** Provide one full or part time traffic and safety inspector to report on all traffic control and conditions of maintenance of traffic control devices for all ongoing construction projects assigned by the PEM. Communicate, coordinate and assist in implementing the Manual on Uniform Traffic Control Devices with all levels of department personnel as directed by the PEM.
- 6. **Meetings:** In the absence of the PEM, the PE will arrange and conduct progress and periodic meetings, prepare, and distribute meeting minutes for these meetings. The PE shall be requested

to periodically arrange, attend, conduct and prepare meeting notes as deemed necessary by the PEM.

- 7. **Coordination**: Provide appropriate coordination and contact, public relations, and cooperation with affected local, state, and/or federal agencies including the Department personnel, Federal Highway Administration; other Consultants and other Contractors; the general public; utilities and railroad companies; and local police, fire, and emergency services which may be affected by the Project as required by the PEM.
- 8. **Staking:** Perform staking in accordance with Department standards, including, but not limited to, staking to be performed by the MDOT Engineer as indicated in Section 104.08 of the 2003 Standard Specifications for Construction to ensure accuracy and compliance with the contract documents. This includes preliminary project staking (pre-staking) and construction verification staking. Inform the PEM of any plan errors, discrepancies or omissions identified by the Contractor and/or Consultant and make recommendation of any resolution. A majority of the prestaking services will be performed by other Consultants and/or Department personnel prior to the start of construction.

In addition to the minimum verification staking indicated in the specifications and the MDOT Construction Manual, the Consultant shall verify the Contractor's bench loops, and verify the "as constructed" plan information provided by the Contractor and incorporate it into the final As-Constructed plans as deemed necessary by the PEM.

In addition to checks indicated in the specifications and the MDOT Construction Manual, the Consultant shall: field verify plan grades for sewer invert and outlet grades, top of casting grades, and ditch and other drainage grades; obtain cross section profiles at all connections to existing roadways and bridges to verify plan tie-ins; and check plan grades versus field verification at all bridges for underclearance as deemed necessary by the PEM.

- 9. **Progress:** Keep daily diaries, sketches, logs, photographs and records consistent with Department practice as may be needed to record the Contractors progress. Notify the PEM of any anticipated Contractor's claim proposals or requests for extensions of time. Notify the PEM upon receipt of any Contractor's claim proposals or requests for extensions of time.
- 10. **Changes/Extras/Adjustments**: Notify the PEM immediately of any unanticipated Project conditions and any changes, extras, or adjustments to the contract and assist in developing Work Orders and/or Contract Modifications for signature by the PEM.
- 11. **Contentious Issues:** Communicate with the PEM and document any problems, issues, discrepancies, or other items brought to the attention of the Consultant by the Contractor. Provide written recommendations to the PEM for the resolution of these issues.
- 12. **Staff Reductions:** Withdraw any personnel or halt any services no longer required, at the request of the Department, or within the period of time as determined by the PEM, after the lack of need becomes apparent to the Consultant or the PEM. The Consultant will not be reimbursed for the cost of personnel charged to a project that the PEM has determined was unnecessary.
- 13. **Consultant Deliverables**: Collect, properly label or identify, and deliver to the Department any original diaries, logs, notebooks, accounts, records, reports, as constructed plans, photographs, other documents, and Project files prepared by the Consultant in the performance of the Agreement, upon completion or termination of the Agreement. Return, upon completion or

termination of the Agreement, Specifications, Manuals, guides, written instructions, construction contracts and plans, unused forms, and any other documents and materials furnished by the Department. The Consultant may be responsible for replacing lost documents or materials at a fair and reasonable price.

- 14. **Design Changes:** Due to the complexity of the projects, the Consultant may be responsible for coordinating necessary design changes with approval from the PEM.
- 15. **Constructability Reviews:** Participate in constructability reviews of projects assigned by the PEM. Report results of review to the PEM.
- 16. **Equipment:** The Consultant may be required to furnish computer equipment as deemed necessary by the PEM, to perform the services as listed above and at no direct cost to the performance of these services. The Consultant is to furnish and maintain a minimum of at least two (2) digital cameras for project photo documentation.

B. For As-Needed Project Inspection, the Consultant shall:

- 1. **Ongoing Inspection:** Provide as-needed inspection of Contractor construction work, provide quality control, and confirm substantial conformance with the Specifications, Plans, and Proposal. Arrange with the PEM for non-compliance work to be made whole by the Contractor or to find the non-compliance work acceptable to the Consultant. Inform the PEM of non-compliance work and trends toward borderline compliance.
- 2. **Soil Erosion and Sedimentation Control:** A MDEQ certified NPDES Storm Water Operator may be assigned to inspect and document the project per the NPDES requirements. Any violations of the NPDES permit by the construction Contractor must be immediately reported to the PEM. Personnel performing inspection on areas where soil erosion and sedimentation control are needed, must have completed the Soil Erosion and Sedimentation Control Training.
- 3. **Final Inspection:** Make a final inspection of work in conjunction with Department personnel, or such portions thereof eligible for acceptance, as soon as possible after notification by the Contractor that the work is completed or after the Consultant's records show the work is completed. Notify the PEM in writing of particular defects to be remedied, if work is not acceptable to the Consultant. Invite the PEM and other Department personnel, as directed by current Department policy, to participate in the final inspection.
- 4. **Final Acceptance:** Ascertain that the Projects have been performed in accordance with the plans and specifications, or such modifications thereof as may have been approved. Invite the PEM and other Department personnel, as directed by current Department policy, to participate in the final acceptance.

C. Quality Control Testing and Reporting, the Consultant shall:

1. **Material Testing**: Sample and/or test materials (which may include off-site aggregates and bituminous plant testing) to be incorporated in the work, including but not limited to, concrete quality assurance testing, on site aggregate density testing and reporting, according to <u>Materials Sampling Guide</u>, and reject Contractors work and materials not meeting the Specifications, Plans, Proposal, the Michigan Construction Manual, Materials Quality Assurance Manual, and all other applicable references, guidelines, and procedures manuals. Determine the acceptability of

materials found to be in non-compliance. Inform the PEM of non-compliance work and trends toward borderline compliance.

- 2. **Material Certification:** Make certain that acceptable test reports and material certifications from the supplier have been received for the project, prior to the incorporation of materials in the work, for materials tested off the Project site.
- 3. **Materials Reports:** Submit materials test reports (including, but not limited to Moisture and Density 582B, Inspector's Report of Concrete Placed 1174A, Aggregate Inspection Reports 1900 & 1901, Bituminous QA reports, and Concrete QA reports, etc.) according to the distribution list on a daily basis, within one work day following the testing. The efficiency of the Consultant in getting the "Moisture and Density Determination, Nuclear Method", Form 582B, copy to the Lansing, Density Technology Unit, 8885 Ricks Road, Lansing MI 48909 will be measured by that unit and reported to the PEM.
- 4. **Testing Personnel:** For aggregate, concrete, density, and bituminous testing, utilize only personnel certified according to current Department requirements. Personnel will be certified on all projects (not just NHS projects).

The concrete testing inspector will be certified as a Concrete Technician Michigan Level I through a program certified by Michigan Concrete Association Board of Examiners or the Michigan Concrete Paving Association.

Any inspector involved in sampling or testing of Hot Mix Asphalt must be a Michigan Qualified Bituminous QC/QA Technician.

Any inspector performing sampling or testing of aggregates must be a current Michigan Certified Aggregate Technician.

Any Consultant personnel performing density testing or handling of nuclear density testing equipment must have completed the Michigan Density Technology Certification Program, and successfully completed radiation safety training and use equipment regulated by the NRC and:

- 1. Possess a valid license issued by the NRC, or recognized Agreement State, for ownership and use of sealed sources contained within portable nuclear density gauges.
- 2. Provide the Department Radiation Safety Officer with a copy of the aforementioned license.
- 3. Comply with all rules and regulations set forth by Title 10 (Energy) and 49 (Transportation) of the Code of Federal Regulations.

Failure of any of the above will be found in non-compliance with the contract.

D. Measurement, Computation, Documentation, and Recordkeeping, the Consultant shall:

1. **Documentation:** Measure and compute quantities, and provide appropriate documentation of all materials incorporated in the work and items of work completed, and maintain an item record account. The consultant must obtain and be able to use the FieldManager Suite of Software for this project. Contact Info Tech, Inc at (352) 381-4400 or fax (352) 381-4444

or (www.fieldmanager.com) to obtain software and information on training. Since this software will be used on all MDOT projects in the future, the cost of this software can not be charged as a direct expense for this project. Consultants must keep their version of the FieldManager Suite of software current with the version being used by MDOT."

- 2. **Insufficient Tested Materials:** Track insufficient tested materials and notify the PEM and/or the Department office technician(s) on a bi-weekly basis.
- 3. **Maintain As-Constructed Plans** for the projects, showing any field changes, final utility locations, substantial quantity changes, etc. Verify the As-Constructed Plan information that is required to be provided by the Contractor. The PEM shall be contacted to determine which projects require the as-constructed plans and to coordinate the level of work required for each project. The PEM may request assistance in developing as-constructed plans for other projects in the Metro Region.
- 4. **Reports-Consultant Generated:** Prepare such periodic, intermediate and final reports and records as may be required by the Department and as are applicable to the Project, which may include, but are not limited to:
 - a. Inspectors Daily Reports
 - b. Work Orders (Form1137)
 - c. Construction Item and Tested Material Records
 - d. Transfer of Tested Materials (Form 1178)
 - e. Monthly Report on Material Inspection (Form 1158)
 - f. Moisture and Density Determination Reports (Form 582BM)
 - g. Inspector's Report of Concrete Placed (Form 1174A-M)
 - h. NPDES Stormwater Operator Reports (Form 1126)
 - i. Labor Compliance, such as the Weekly Employment and OJT Report (Form 1199)
 - j. Mechanical Analysis (Form 1901)
 - k. Meeting Notes as required,
 - 1. Bi-Weekly Construction Progress Report (Form 1102A) and Weekly Statement of Working Days Charged (Form 1116), if applicable
 - m. Force Accounts
 - n. Contract Modifications (Recommendation / Authorizations)
 - o. Extension of Time and Liquidated Damages (Form 1100A)
 - p. Contractor Evaluation (Form 1182)
 - q. Reduction in Reserve, and
 - r. Other records and/or reports as required for the Project by the PEM and/or as required by Specifications, Plans, Proposal, the Michigan Construction Manual, the Materials Sampling Guide, and other applicable references, guidelines, and/or procedures manuals.
- 5. **Reports-Contractor Generated:** Provide the PEM and assist in the review, process, and/or approve Construction Contractor submittal of records and reports required by the Department as applicable to the projects which may include, but not limited to:
 - a. Working Drawings
 - b. Weekly Employment Reports, Certified Payrolls (Form 1199)
 - c. Contractors claims for additional compensation and extension(s) of time, and
 - d. Other reports and records as required for the individual Project by the PEM.

6. **Project Files:** Provide all necessary files to Department personnel and assist the Department in maintaining project files in accordance with the MDOT File Manual and Departmental procedures. Project files will be maintained in the Taylor Transportation Service Center/Allen Park Project Office by Department office personnel. The Consultant shall copy and deliver select correspondence and documentation which require the PEM attention or action.

E. Finaling All Project Documentation, the Consultant shall:

- 1. **Final Measure and Summarize:** Final field measure applicable items of work. Prepare final summaries for applicable items of work.
- 2. **Project Review/Certification:** Participate in and make recommendations to resolve items determined to be insufficient during the Department's review(s) of project records prior to submittal of the Final Estimate.
 - Within 30 calendar days of the actual project completion date, the project records shall be submitted to the Department to prepare for the Final Records Review.
- 3. **Final Documents:** Assist the Department in preparing the Final Estimate, Final Quantity Sheets, Final Marked As-Constructed Plans, and the Design/Construction Package Evaluation (Form 285-2).

MDOT RESPONSIBILITIES:

- A. The PEM shall furnish to the Consultant Project-specific construction contracts, proposals, plans, plan revisions, written instructions, and other information and/or data as deemed necessary by the PEM for the Services required herein.
- B. The Department shall furnish off-site aggregate testing, off-site inspections and tests of steel, cement, bituminous mixture designs, sewer and drainage pipe, structural steel, prestressed girders and beams, traffic signs, and any other materials customarily tested in the Department laboratories with its own forces or by statewide contracts. The customary testing is described in the Materials Quality Assurance Manual with exceptions noted within the Specifications, Plans, and Proposal. The Consultant may be asked to assist in the sampling and transportation of all the materials (including off-site) to be tested by Department personnel.
- C. The PEM shall provide general monitoring and quality auditing inspection of the projects to assure that the projects have been completed in reasonable conformance with the plans and specifications for Project Acceptance and to determine that the work performed to date by the Consultant for Services rendered is reasonable and appropriate before approving the Consultant's requests for progress payments.
- D. The Department shall provide the bituminous plant inspection required for Quality Assurance and will submit the applicable QA test reports to the PEM. The Consultant may be requested to analyze and recommend any further action. The Consultant shall be requested to assist with onsite bituminous inspection required, including, but not limited to, locating the required Quality

Assurance loose samples and cores, coordinating with the Contractor regarding this sampling, and transporting these samples.

- E. The Department shall perform any necessary soil borings and subsurface investigations throughout the project.
- F. The PEM and/or other Department staff will arrange and conduct the Preconstruction and weekly progress meetings and prepare and distribute the meeting minutes. The Department will be responsible for the administration of all projects for which the Consultant provides the construction engineering services. This solicitation is for "as needed" services, based on the intermittent needs of MDOT. The Consultant is expected, upon request, to assist with these duties as deemed necessary by the PEM.
- G. The Department may have a Contractor supplied site office for use by Consultant and Department personnel on specific sites. The primary office site for Consultant personnel shall be the Taylor TSC/Allen Park Field Office.

CONSULTANT PAYMENT:

All invoices/bills for services must be directed to the Department and follow the 'then current' guidelines. The latest copy of the "Instructions for Requesting Reimbursement of Contract Costs" is available on MDOT's Bulletin Board System. This document contains instructions and forms that must be followed and used for invoicing/billing; payment may be delayed or decreased if the instructions are not followed.

Payment to the Consultant for Services rendered shall not exceed the "Cost Plus Fixed Fee Not to Exceed Maximum Amount" unless an increase is approved in accordance with the contract with the Consultant. All invoices/bills must be submitted within 14 calendar days of the last date of services being performed for that invoice.

Direct expenses will not be paid in excess of that allowed by the Department for its own employees. Supporting documentation must be submitted, with the invoice/bill, for all billable expenses on the Project. The only hours that will be considered allowable charges for this contract are those that are directly attributable to the CE activities of this Project. Hours spent in administrative, clerical, or accounting roles for billing and support, are not considered allowable hours; there will be no reimbursement for these hours.

Fixed fee on "as needed" projects is computed by taking the percent of actual labor hours invoiced to labor hours authorized, then applying that percentage to the total fixed fee authorized. The fixed fee shall not exceed 11%.